

# Effective Interventions for Offenders Across the Globe

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# CJAB

- Aim to improve the lives of those who come into your criminal justice system and return to your local community
- Share a desire to help
- Share a commitment to evidence based practices
- Share a commitment to making changes that are both effective and efficient

# Key Definition

## Evidence-Based Practice:

A practice that has been shown to work through use of scientific research.

Anecdotal Evidence

Empirical Evidence



# Evidence Based Practice is:

- Easier to think of as **Evidence Based Decision Making**
- Involves several steps and encourages the use of validated tools and treatments.
- Not just about the tools you have but also *how* you use them

# Evidence-Based Decision Making Requires

1. Assessment information
  - Valid and reliable offender assessment process
  - Assessment of programs and practices
2. Relevant research
  - Consult research
  - Design and fund programs that are based on empirical evidence
  - Use existing resources (i.e., [Crimesolutions.gov](http://Crimesolutions.gov))
3. Available programming
  - To reduce risk
  - Improve existing programs
  - Develop new programs

# Evidence-Based Decision Making Requires:

4. Evaluation
  - Offenders
  - Quality assurance processes
  - Performance measures
  - Data
5. Professionalism and knowledge from staff
  - Understand EBP
  - Trained, coached, and skilled
  - Commitment

# What does the Research tell us?

*There is often a Misapplication of Research: “XXX Study Says”*

*- the problem is if you believe every study we wouldn't eat anything (but we would drink a lot of red wine!)*

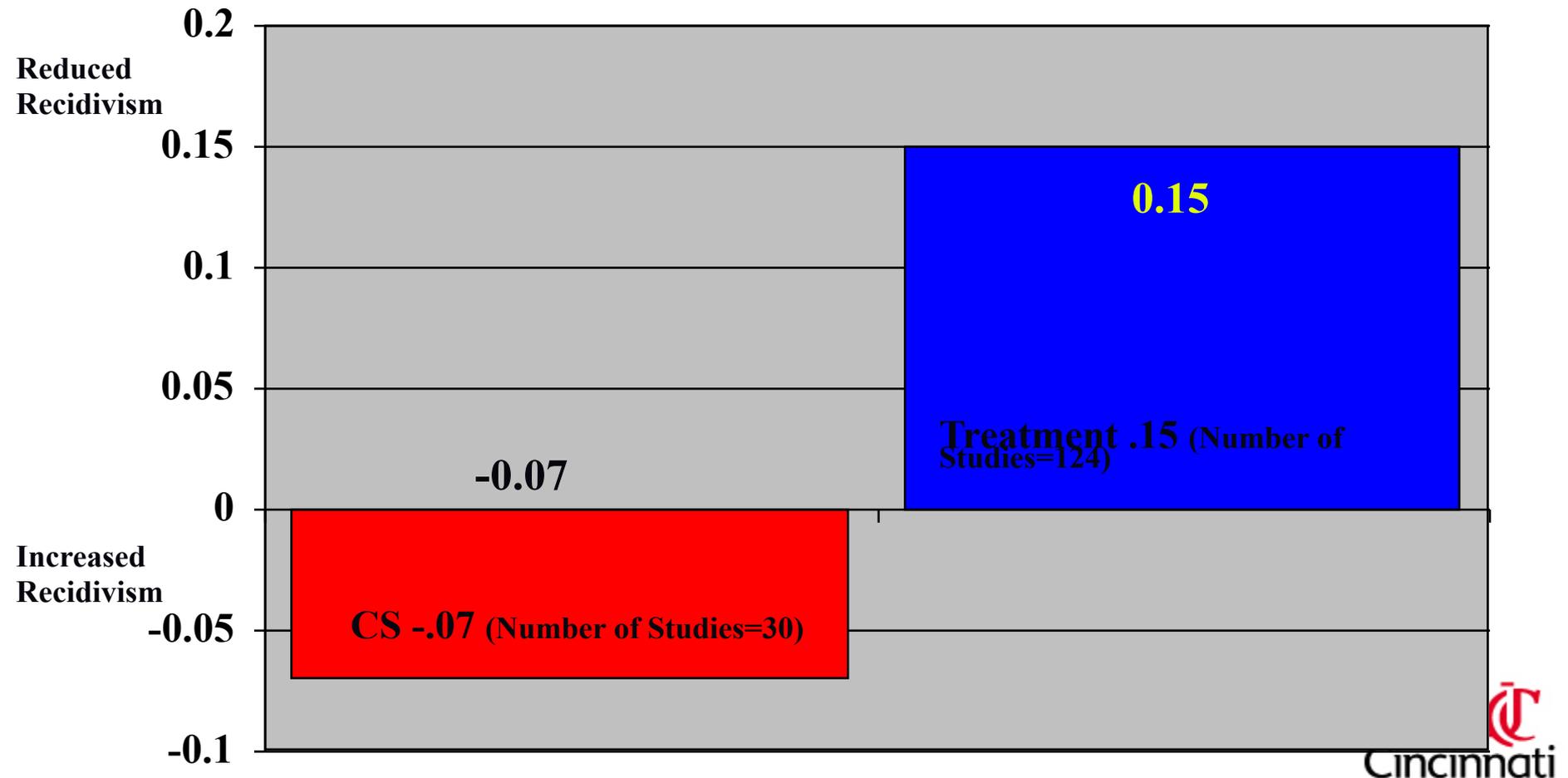
- Looking at one study can be a mistake
- Need to examine a body of research
- So, what does the body of knowledge about correctional interventions tell us?

# From the Earliest Reviews

- Not a single reviewer of studies of the effects of official punishment alone (custody, mandatory arrests, increased surveillance, etc.) has found consistent evidence of reduced recidivism.
- At least 40% and up to 60% of the studies of correctional treatment services reported reduced recidivism rates relative to various comparison conditions, in every published review.

# Results from Meta Analysis: Criminal Sanctions versus Treatment

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# People Who Appear to be Resistant to Punishment

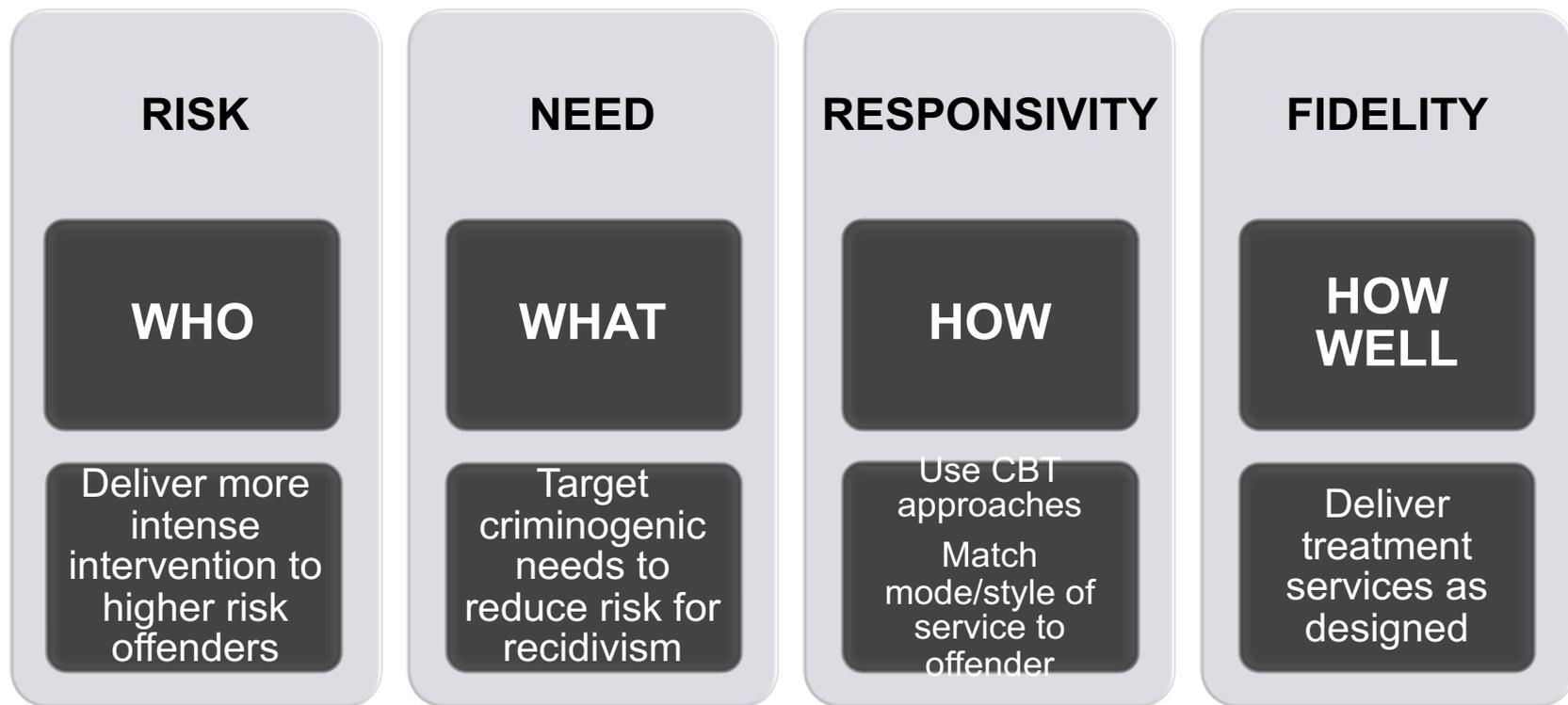
- Psychopathic risk takers
- Those under the influence of a substance
- Those with a history of being punished

# What Does the Research Tell Us...

Correctional services and interventions can be effective in reducing recidivism for offenders, however, not all programs are equally effective

- The most effective programs are based on some principles of effective interventions
  - Risk (Who)
  - Need (What)
  - Responsivity (How)
  - Program Fidelity (How Well)

# Principles of Effective Intervention



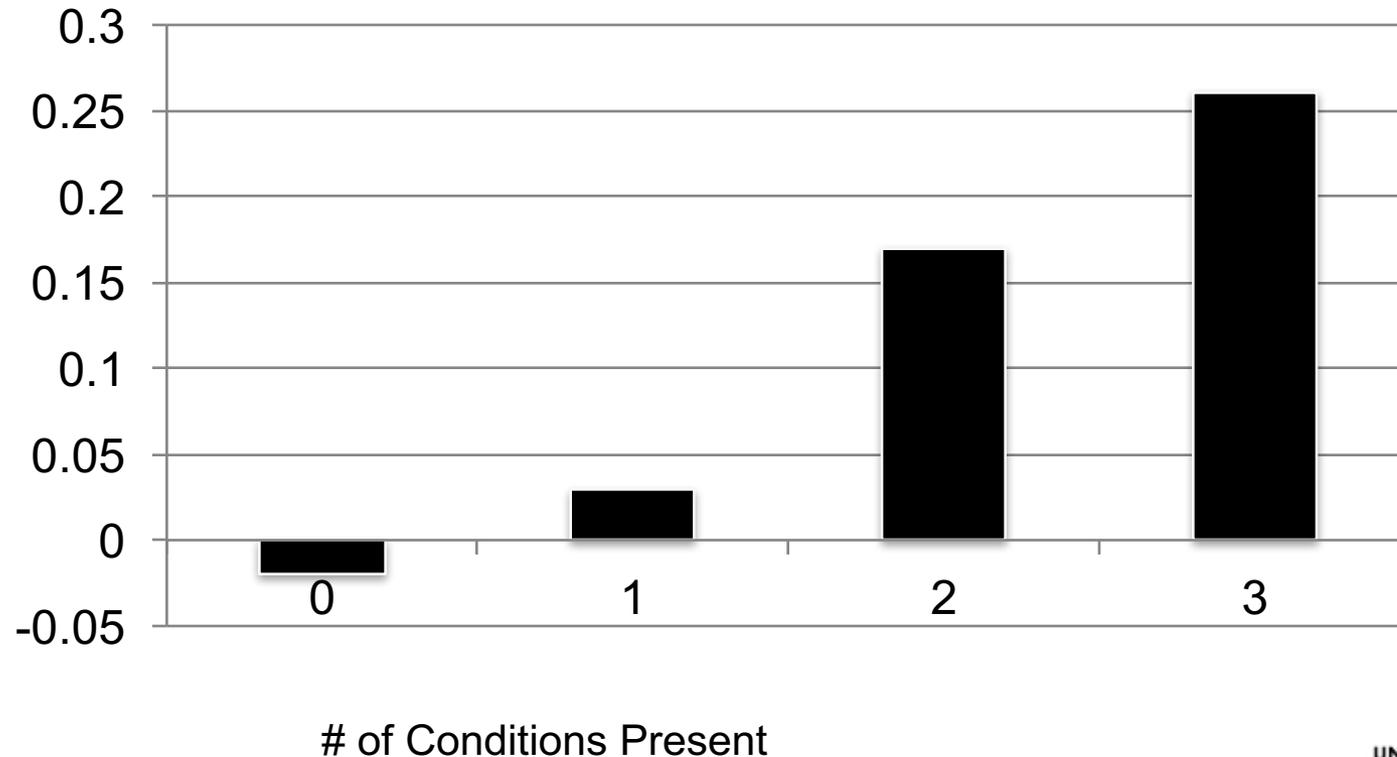
# Taking Stock of the Principles of Effective Intervention

- There are more than 40 published meta-analyses of the correctional treatment literature.
- Results have been replicated with remarkable consistency; there is considerable support for the RNR framework across quantitative reviews of the literature.

Smith et al. (2009)

# RNR and Reductions in Recidivism: General Recidivism

Andrews and Bonta (2010)



# Let's Start with the Risk Principle

Risk refers to **risk of reoffending**  
and not  
the seriousness of the offense.

# The Risk Principle: Predictors of General Recidivism

Criminal History  
Antisocial Attitudes/Cognitive-Emotional States  
Antisocial Peers  
Temperamental and Personality Factors

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Family and Marital Factors  
Education and Employment  
Substance Abuse  
Leisure and Recreation

# The Risk Principle

If you intend to reduce recidivism, then it is critical to focus on the offenders who are most likely to re-offend!

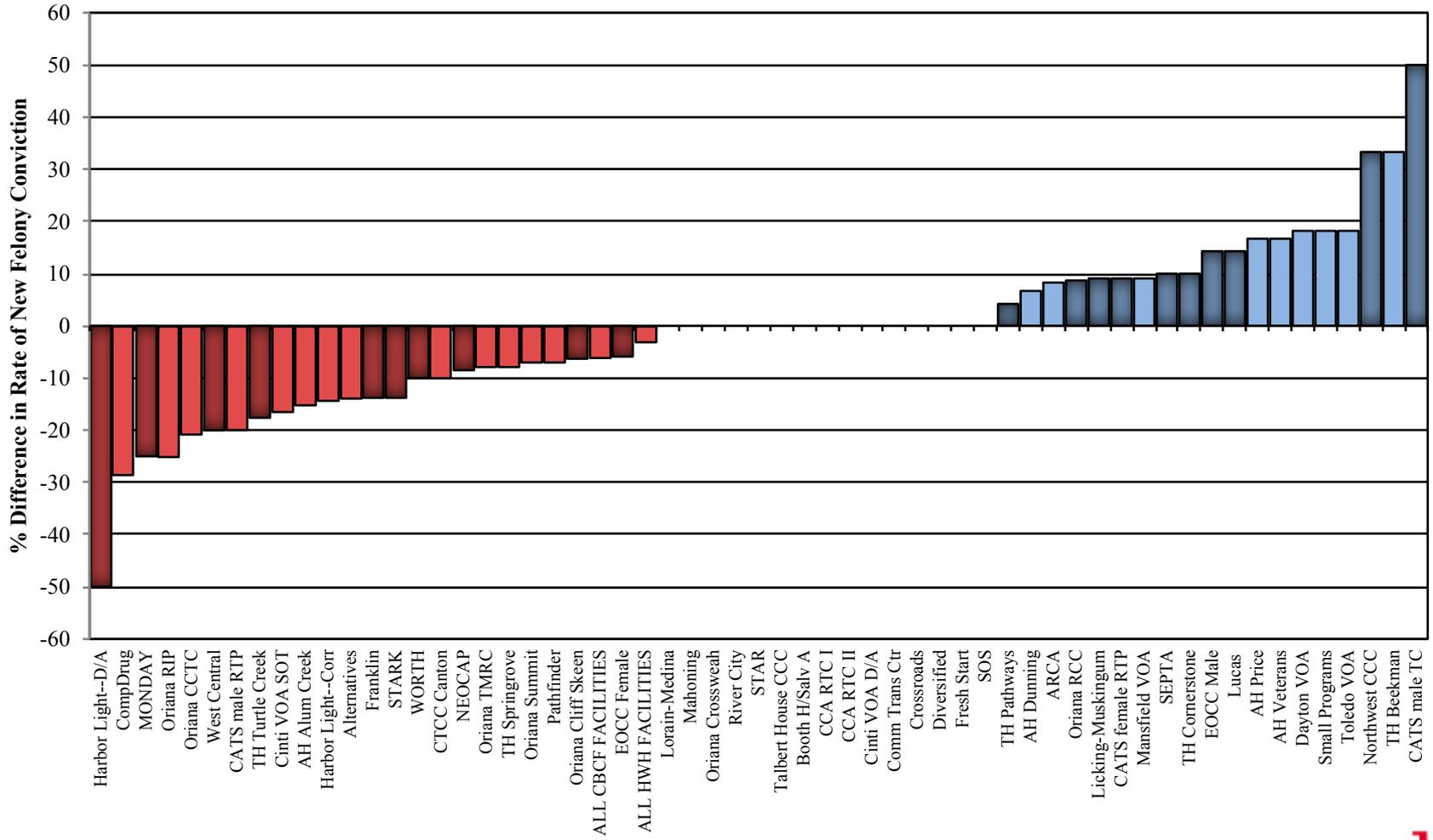
Assess and identify higher risk offenders.

Deliver greater dosage of treatment to higher risk offenders.

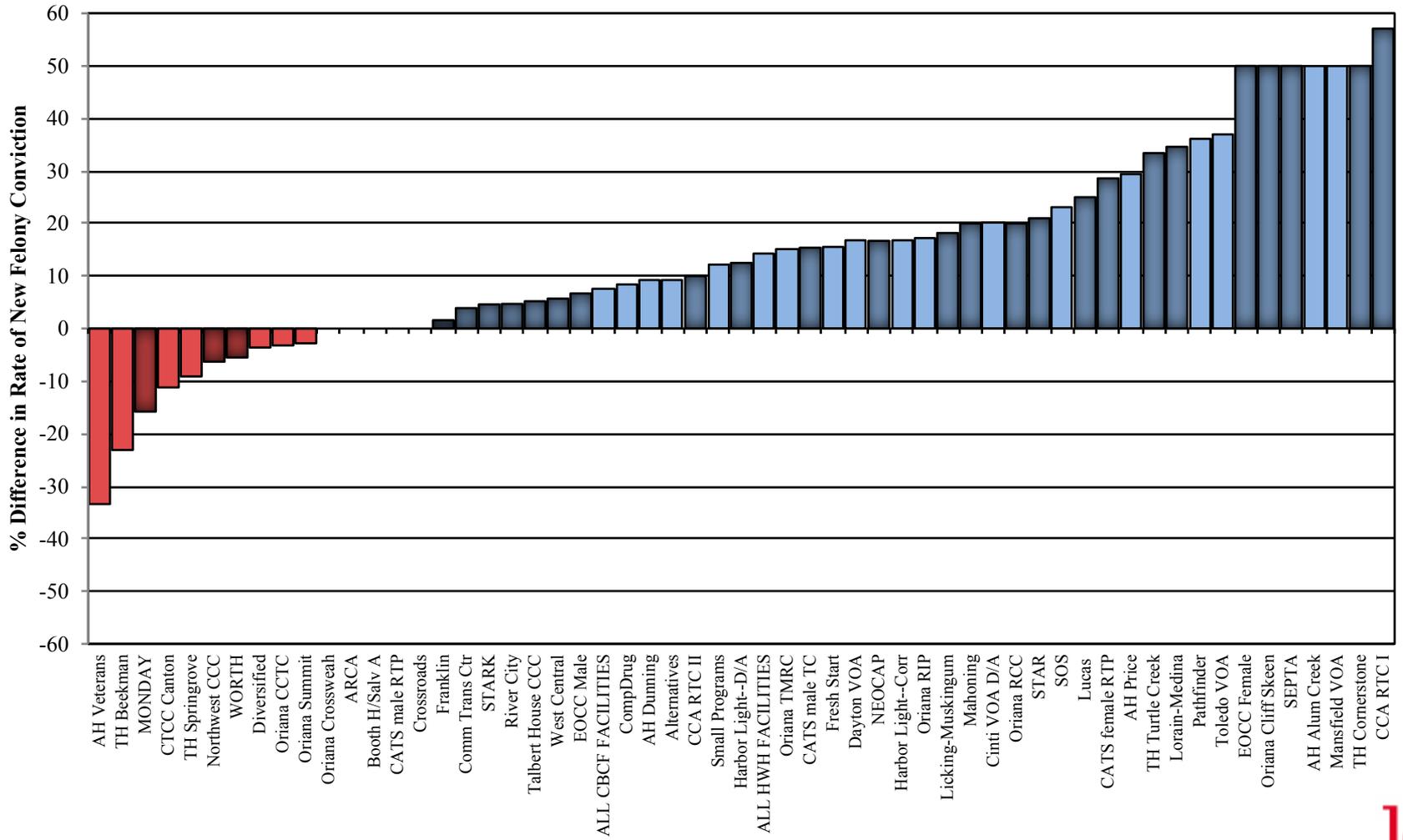
# 2010 Study of Community Corrections Programs in Ohio

- Over 20,000 offenders – 44 Halfway Houses and 20 Community Based Correctional Facilities (CBCFs) were included in the study.
- Two-year follow-up conducted on all offenders

# Treatment Effects for Low Risk



# Treatment Effects for High Risk

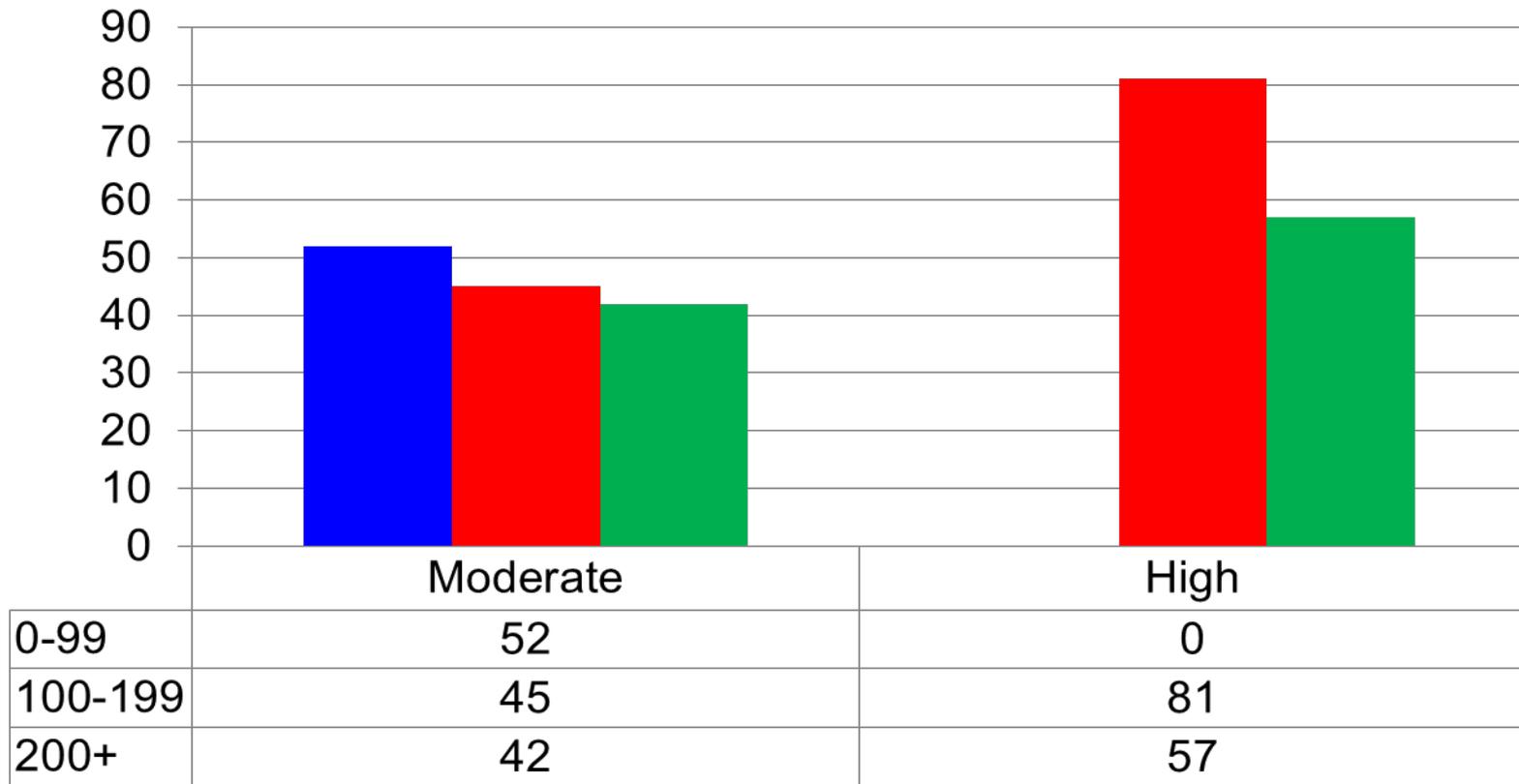


# Results from a 2010 Ohio Study of 689 Offenders

- 100-bed secure residential facility for adult male offenders
- Cognitive-behavioral treatment modality
- Average age 33
- 60% single, never married
- 43% less than high school education
- 80% moderate risk or higher
- 88% have probability of substance abuse per SASSI

Sperber, Latessa & Makarios (2013). Examining the Interaction between Level of Risk and Dosage of Treatment. *Criminal Justice and Behavior*, 40(3).

# 2010 Dosage Study of 689 Offenders



Sperber, Latessa & Makarios (2013). Examining the Interaction between Level of Risk and Dosage of Treatment. *Criminal Justice and Behavior*, 40(3).

# Provide Most Intensive Interventions to Higher Risk Offenders

- Higher risk offenders will require much higher dosage of treatment
  - 100-150 hours for moderate risk
  - 200+ hours for high risk
  - 100 hours for high risk will have little effect
  - Does not include work/school and other activities that are not directly addressing criminogenic risk factors

# Translating the Risk Principle into Practice

## ASSESS RISK FACTORS USING STANDARDIZED AND VALIDATED TOOLS

- Assessment is the engine that drives **effective** correctional programs
- Assess both **static** and **dynamic** risk factors

**Static** factors are those that are related to risk and do not change.

**Dynamic** factors are related to risk and *can change*.

# Maximizing the Results of the Assessment

**Match density and intensity of services to risk level:**

Case Plan

Referrals

Contact session

Monitoring plan

\*\*Remember higher risk offenders need a greater number of referrals, meaningful contacts with supervision officers, and mechanisms to monitor behavior and high-risk situations.

# The Need Principle:

**The Need Principle** states that criminogenic needs should be targeted for change in order to reduce the risk to reoffend.

# The Need Principle: Predictors of General Recidivism

To understand **the Need Principle** we need to review the body of knowledge related to risk factors

What are the risk factors correlated with criminal conduct?

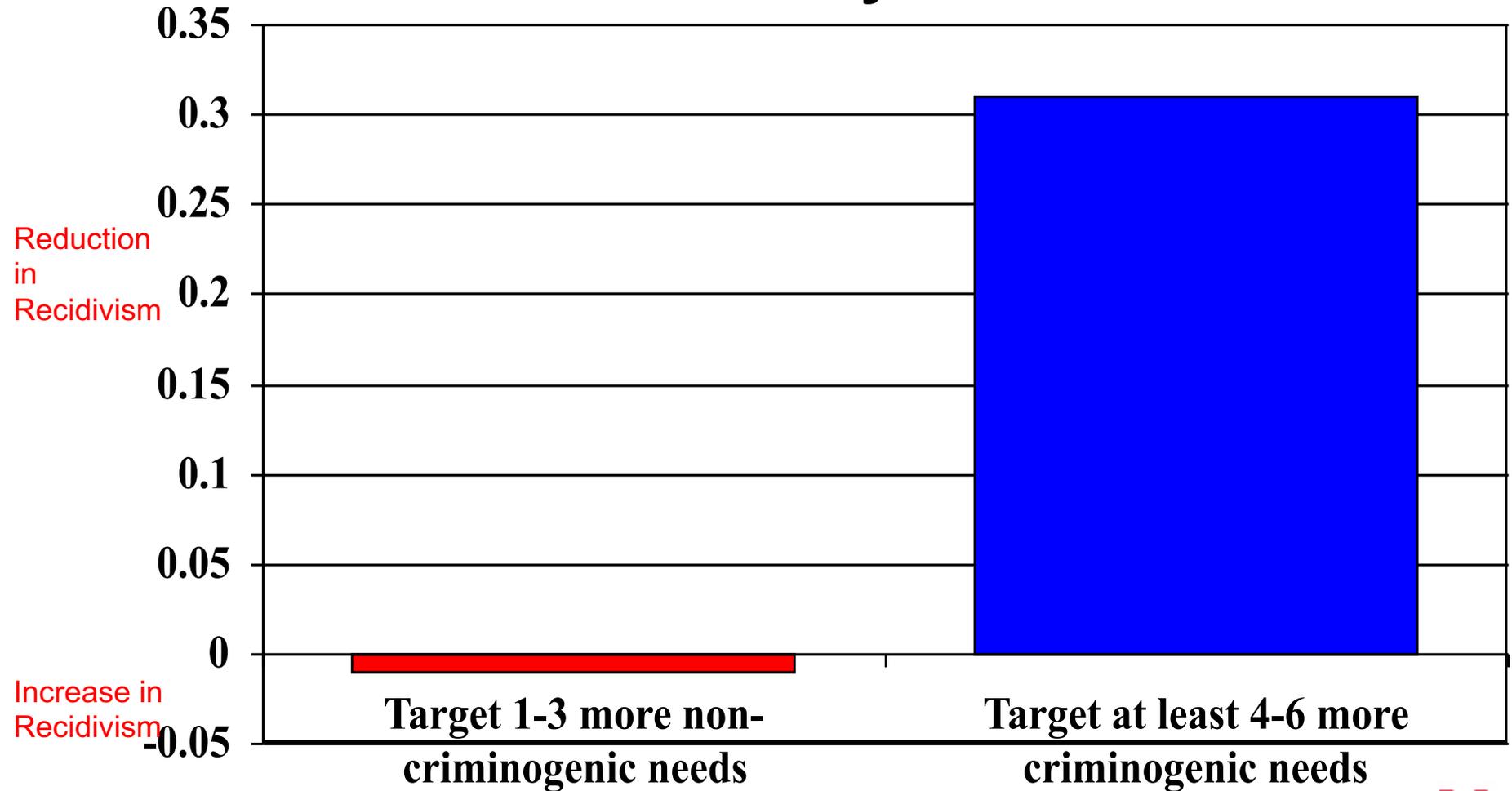
# The Need Principle: Predictors of General Recidivism

Criminal History  
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Temperamental and Personality Factors

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Family and Marital Factors  
Education and Employment  
Substance Abuse  
Leisure and Recreation

# Targeting Criminogenic Needs: Results from Meta-Analyses



Reduction in Recidivism

Increase in Recidivism

Source: Gendreau, P., French, S.A., and A.Taylor (2002). What Works (What Doesn't Work) Revised 2002. Invited Submission to the International Community Corrections Association Monograph Series Project



# Translating the Need Principle into Practice

## ASSESS DYNAMIC RISK FACTORS USING STANDARDIZED AND VALIDATED TOOLS

- Focus on criminogenic need factors (dynamic risk factors)
  - General Risk/Need Tools
  - Need Specific Tools

# Maximizing the Results of the Assessment

**Case Plan:** prioritize need areas by score on assessment

**Referrals:** refer to CBT programs to address high need areas

**Contact session:** use CBT techniques to teach offenders how to recognize and anticipate high-risk situations and skills to manage/avoid those high need areas (*be an active agent of change!*)

**Monitoring plan:** offer support by monitoring high need areas

# The Responsivity Principle

Use cognitive-behavioral strategies to decrease antisocial behaviors and increase prosocial behaviors.

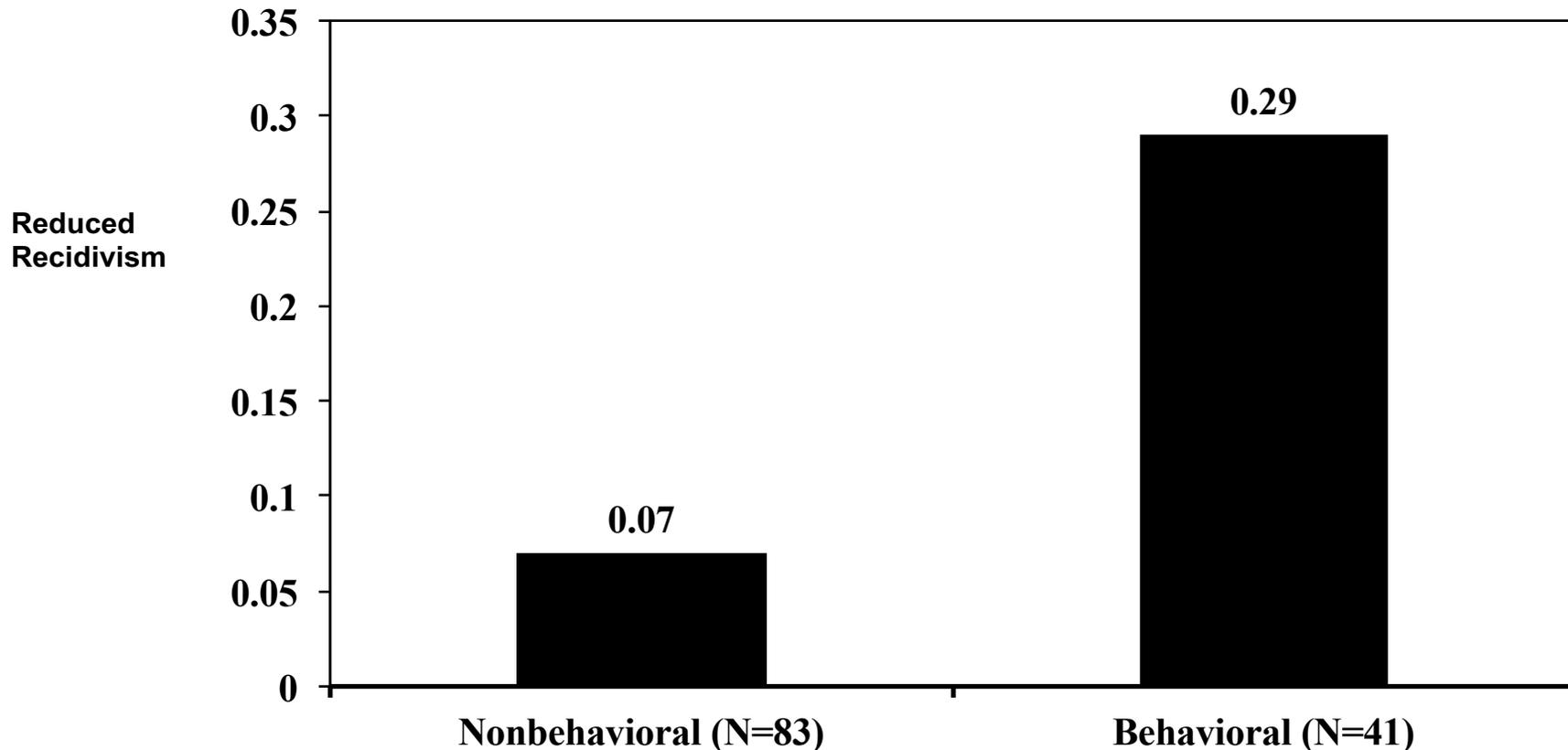
Match the style and mode of service to key offender characteristics and learning styles.

# General Responsivity Principle AKA: The Treatment Principle

The most effective interventions are behavioral:

- Focus on current factors that influence behavior
- Action oriented

# Results from Meta Analysis: Behavioral vs. Non-Behavioral



Andrews, D.A. 1994. An Overview of Treatment Effectiveness. Research and Clinical Principles, Department of Psychology, Carleton University. The N refers to the number of studies.

# Core Correctional Practices

Effective Reinforcement

Effective Disapproval

Effective Use of Authority

Quality Interpersonal Relationships

Anti-criminal Modeling

Cognitive Restructuring

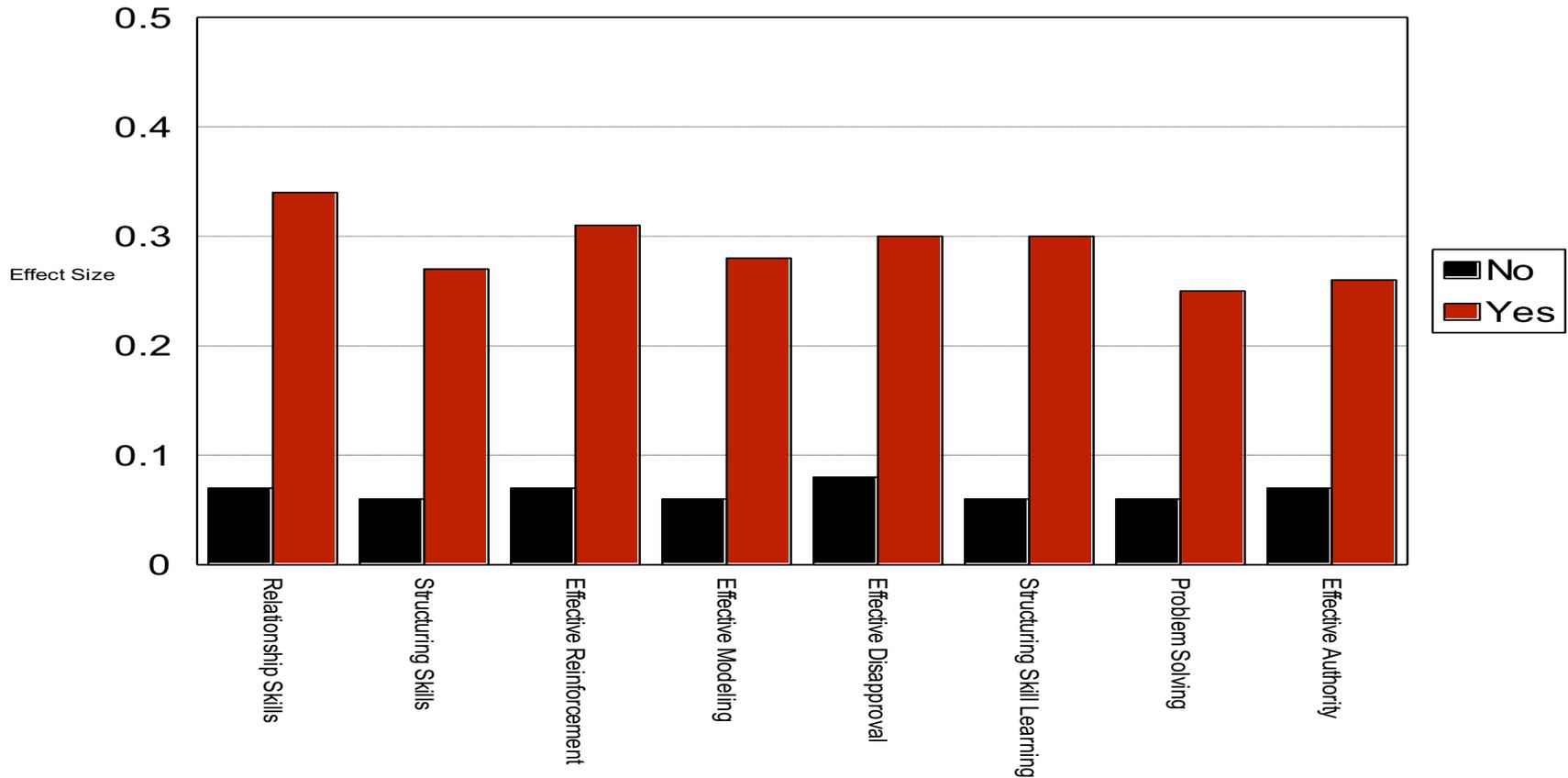
Structured Learning

Skill Building

Problem Solving Techniques

# Core Correctional Practices

## Elements of Effective Correctional Practice and Recidivism



Source: Gendreau, P. (2003). Invited Address, Division 18, APA Annual Convention, Toronto, CA.

# Change versus Compliance

- Our goal is to help the client:
  - Gain self-control
  - Regulate emotions
  - Manage behavior in a prosocial way
- In unsupervised situations and sustained across environment and time

# Most Effective Behavioral Models in Corrections

- Structured social learning where new skills and behaviors are modeled
- Cognitive behavioral approaches that target criminogenic risk factors



## Social Learning

Refers to several processes through which individuals acquire attitudes, behavior, or knowledge from the persons around them. Both modeling and instrumental conditioning appear to play a role in such learning

# Cognitive Model



# Cognitive-Behavioral Interventions

Cognitive

Behavioral

**WHAT** to change

**HOW** to change it

What  
offenders  
think

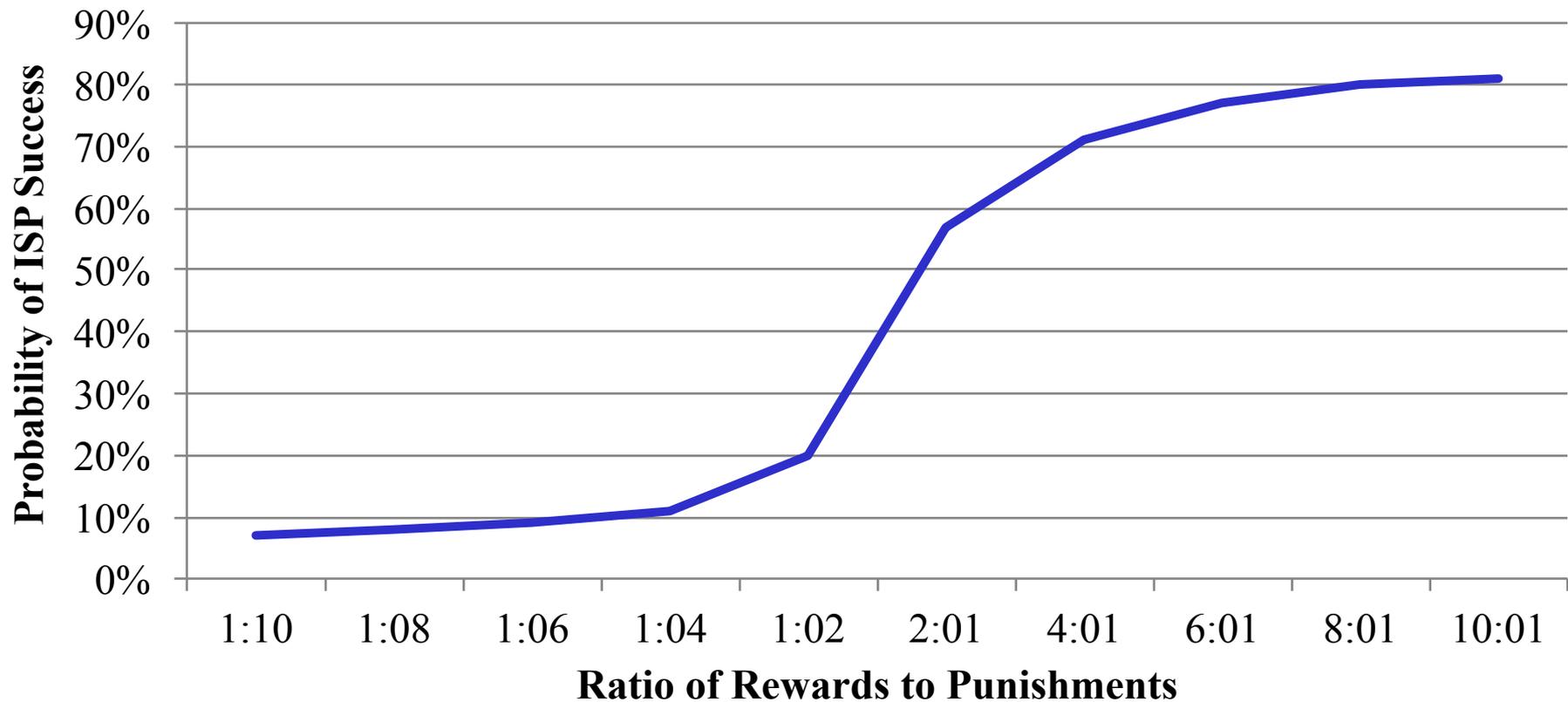
How  
offenders  
think

Model

Reward

Practice

# Ratio of Rewards to Punishers and Probability of Success



Widahl, E. J., Garland, B. Culhane, S. E., and McCarty, W.P. (2011). Utilizing Behavioral Interventions to Improve Supervision Outcomes in Community-Based Corrections. *Criminal Justice and Behavior*, 38 (4).

# Meta-Analysis of Cognitive Behavioral Treatment for Offenders

- Reviewed 58 studies:
  - 19 random samples
  - 23 matched samples
  - 16 convenience samples
- Found that on average CBT reduced recidivism by 25%, but the most effective configurations found more than 50% reductions

Landenberger & Lipsey (2005)\*

# Significant Findings (effects were stronger if):

- Sessions per week (2 or more) - **RISK**
- Implementation monitored - **FIDELITY**
- Staff trained on CBT - **FIDELITY**
- Higher proportion of treatment completers - **RESPONSIVITY**
- Higher risk offenders - **RISK**
- Higher if CBT is combined with other services - **NEED**

# Translating Responsivity into Practice

## Being an effective agent of change

- Match staff characteristics to learning styles of offenders
- Develop a collaborative relationship
- Target and restructure antisocial thinking
- Teach and model new social and coping skills
- Teach problem solving
- Reinforce prosocial behavior
- Sanction antisocial behavior

# In Summary: Translating Risk, Need, and Responsivity into Practice

## ASSESS RISK, NEED, AND RESPONSIVITY FACTORS USING STANDARDIZED AND VALIDATED TOOLS

- Level of Service Inventory- R / Level of Service – Case Management Inventory (LSI;LS/CMI)
- Ohio Risk Assessment System (OYAS)
- Women’s Risk Need Assessment
- Wisconsin Risk Need Assessment
- Static-99, Stable, and Acute

# In Summary: Translating Risk, Need, and Responsivity into Practice

## USE RESULTS OF RISK, NEED, AND RESPONSIVITY ASSESSMENTS

- Target moderate and high risk offenders
- Focus on criminogenic need factors
- Match staff characteristics to learning styles of offenders
- Use CBT and social learning theory processes

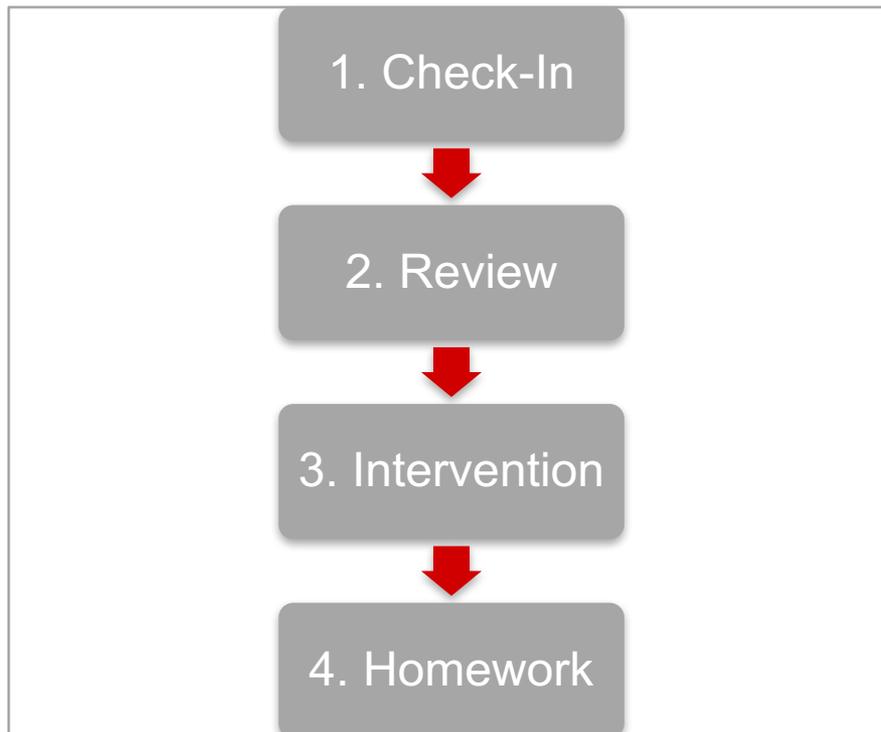
## DURING CONTACT SESSIONS AND STRUCTURED GROUP INTERVENTIONS

# Structured Cognitive Behavioral Curricula

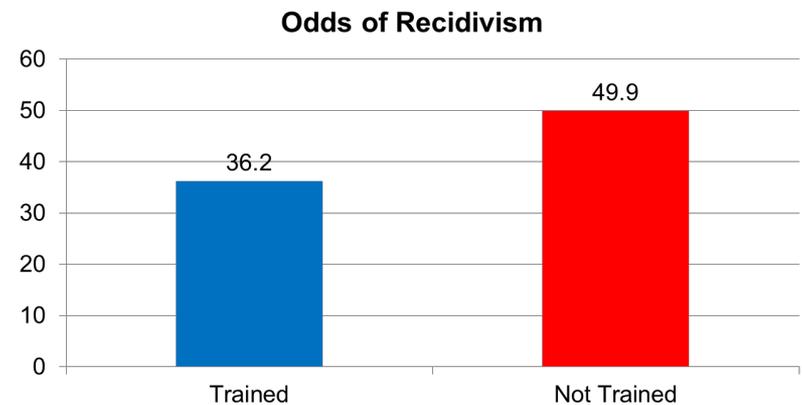
- Thinking for a Change, NIC
- Aggression Replacement Training ®
- Strategies for Self-Improvement and Change
- UC Cognitive Behavioral Interventions
  - A Comprehensive Curriculum
  - For Offenders Seeking Employment
  - For Sexual Offending
  - For Substance Abuse

# Effective Practices in Community Supervision

Each session should be structured in the following way:



Meta-Analysis: POs Trained in Core Correctional Practices (i.e. EPICS): Effects on Recidivism



# Effective Practices in Community Supervision

Helps bring together EBP efforts:

- Risk assessment and priority on higher risk offenders
- Focus on criminogenic needs
- Takes motivational interviewing to the next level
- Supports programs and services
- Helps PO become a more effective agent of change
- Increases compliance
- Reduces recidivism

# Effective Practices in Community Support for Influencers

- Designed to identify those people in the offender's life that want to help them stay out of trouble and train them on some of the core skills taught in EPICS.
- Includes training of coaches to provide on-going support
- Build a pro-social network with some actual skills to help offenders avoid risky situations
- Increase "dosage"

Research shows that relapse prevention programs that trained significant others and family members in cognitive-behavioral approaches were three times as effective as programs that did not.

# These approaches help us....

- Structure our interventions
- Teach and model new skills
- Reinforce the behavior
- Create graduated practice opportunities for offenders

# In Summary: Translating Risk, Need, and Responsivity into Practice

## DEVELOP STAFF COMPETENCY WITH CORE CORRECTIONAL PRACTICES

- Develop a collaborative relationship
- Target and restructure antisocial thinking
- Teach and model new social and coping skills
- Teach problem solving
- Reinforce prosocial behavior
- Sanction antisocial behavior

# The Fidelity Principle:

Making sure the program is delivered as designed and with integrity:

- Ensure staff are modeling appropriate behavior, are qualified, well trained, well supervised, etc.
- Make sure barriers are addressed but criminogenic needs are targeted
- Make sure appropriate dosage of treatment is provided
- Monitor delivery of programs & activities, etc.
- Reassess offenders in meeting target behaviors

# Behind Closed Doors



Ever Make  
you Nervous???

# Fidelity Monitoring

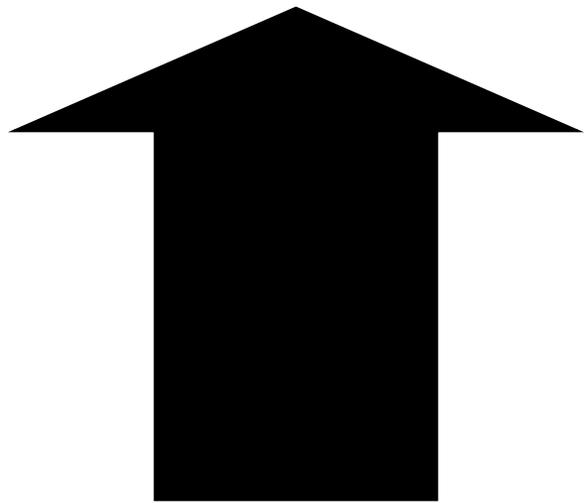
Effective programs utilize Continuous Quality Improvement to help ensure program fidelity

Not a discussion of **RIGHT** or **WRONG**

Rather it is about

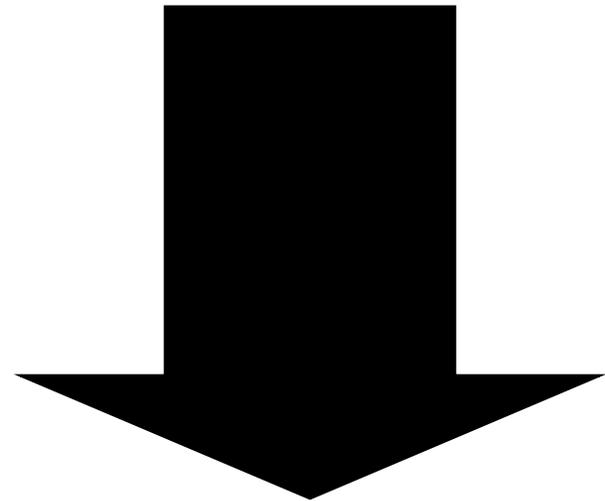
Identifying what is **CONSISTENT** or **INCONSISTENT**

# Every Major Study Shows a Strong Relationship Between Program Integrity and Recidivism



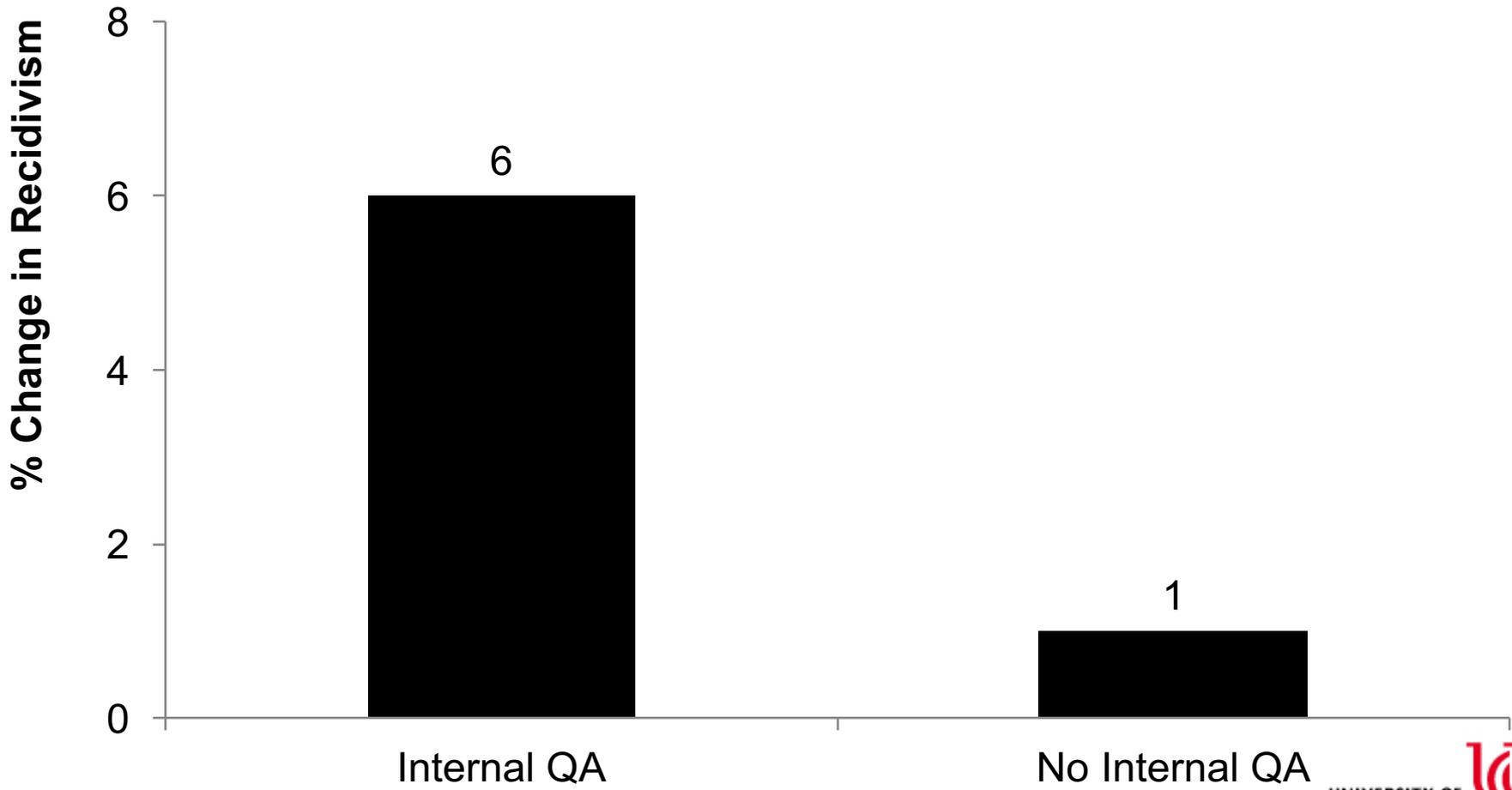
**INTEGRITY**

**RECIDIVISM**

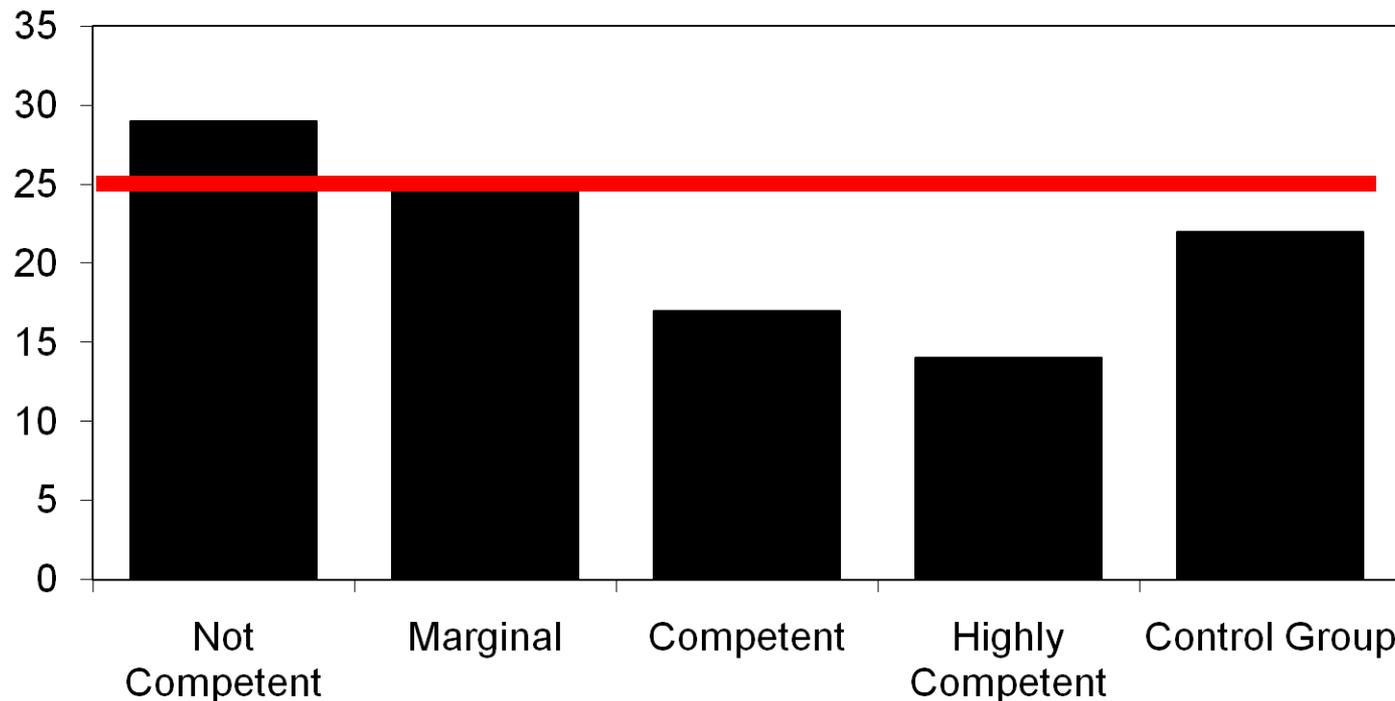


# The Role of QA/QI in Community Corrections

(based on UC Halfway House and CBCF study)



# Therapist Competency Ratings and Recidivism

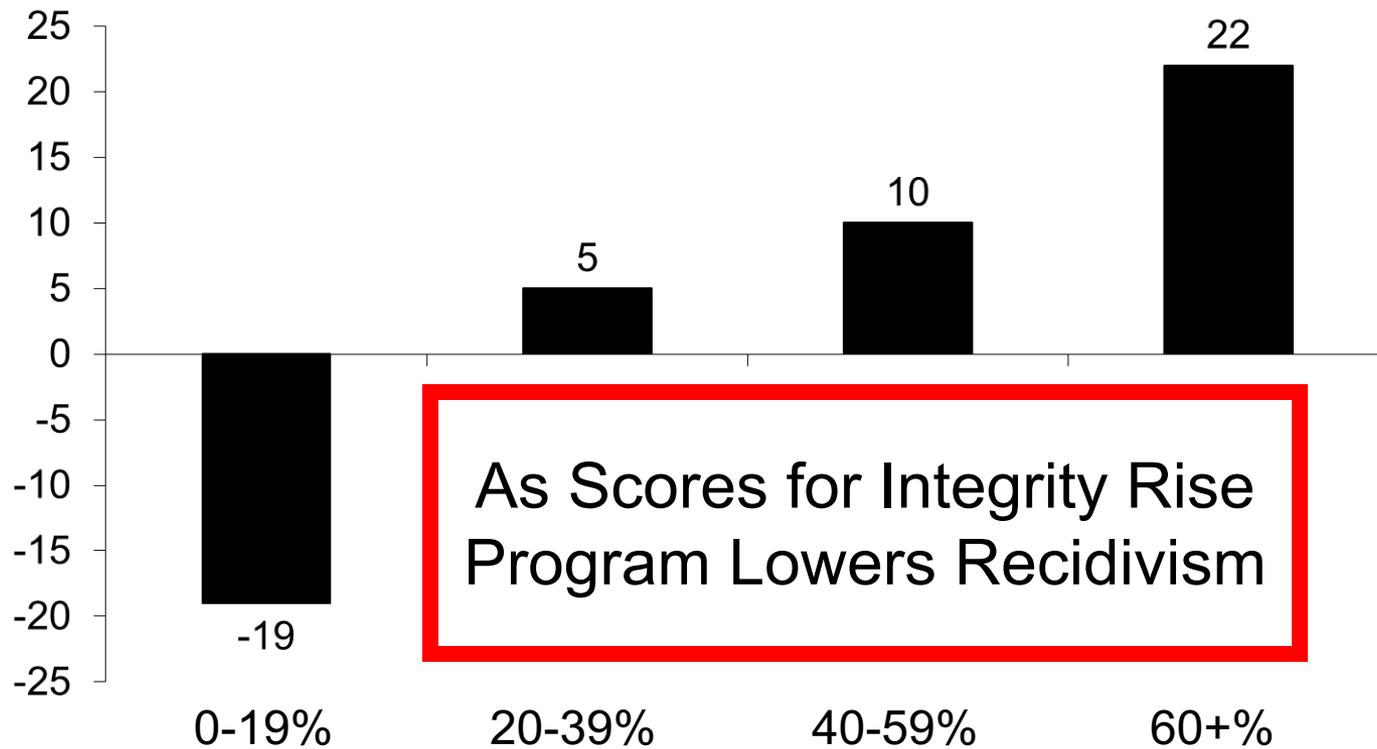


# Community Supervision Example: EPICS Research



As Scores for Integrity Rise  
Program Lowers Recidivism

# Program Integrity and Treatment Effect in Community Programs



# What Do We Know About Fidelity?

- Fidelity is related to successful outcomes (i.e., recidivism reductions)
- Poor fidelity can lead to null effects or even iatrogenic effects
- Fidelity can be measured and monitored
- Fidelity cannot be assumed

# Some Lessons Learned from the Research: *Be an Active Agent of Change!*

## Adhere to the principles of effective intervention:

- Assess risk and need levels
- Target moderate and high risk offenders
- Target criminogenic needs
- Use cognitive behavioral interventions
- Measure program integrity

## Use core correctional practices:

- Quality collaborative relationship
- Reinforcement, Disapproval, Use of Authority
- Cognitive restructuring
- Structured skill building
- Problem solving skills

# Contact Information

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